Supply chain sustainability

Commitment
We are committed to an ethical, accountable and transparent procurement process that maintains probity and fairness through our supply chain. We are also committed to using our influence within our supply chain to achieve best practice procurement for all goods and services so that we can enhance social, environmental and economic outcomes.

Management approach

Procurement process

- **Prequalification of our suppliers**
  Strategic management of the supply chain is a key area of focus for LandCorp. This is achieved through establishment of panels, preferred suppliers/specialists lists and registers via open and transparent public procurement process. Pre-screening of suppliers is conducted on an individual supplier’s relevant experience, accreditation in quality, safety, financial capacity, environment and achievement of social outcomes such as indigenous engagement and the use of local suppliers. By sourcing pre-qualified suppliers from panels, registers and preferred supplier lists we seek to mitigate potential negative labour, social and environmental impacts.
  
  Panels are in place for the following core consultant services: legal, engineering, environmental and marketing consultants, environmental auditors, and tax and GST consulting services/accounting and financial advisory services.
  
  Preferred supplier lists are in place for the following specialised services: geotechnical engineers, landscape architects, external project managers, probity auditors, safety, surveying, sustainability, bushfire planning, stakeholder/community engagement consultants and project risk facilitators.

- **Briefing and scoping**
  Highly standardised procurement documentation enables us to maintain consistency through the procurement process.
  Standard procurement documentation articulates LandCorp’s expectations in each document to our supply chain including key areas such as occupational health and safety, environmental, Indigenous engagement, sustainability and other compliance aspects. Sustainability elements including community wellbeing, economic health, design excellence and environmental responsibility are incorporated into the standard briefing documentation to highlight our commitment to sustainable development. Sustainability objectives are also independently inserted into the scope of works depending on the service being requested and the nature of the project.
  We continue to use an e-tendering system (TenderLink) which is effective in enhancing the overall quality, timeliness and cost-effectiveness of the end to end tender process.

- **Tender selection**
  Tender assessments are weighted to align to project specific objectives and outcomes. Upon tender selection, LandCorp uses standard contracts, along with monitoring reporting and compliance through the contract management process.

Local Supply Chain Development

Our procurement approach includes supporting the ongoing economic development of local Western Australian business through implementation of a buy local strategy. This strategy is embedded into our procurement process and includes inviting local suppliers to bid on opportunities, incorporating buy local guidelines in tendering documentation and selection processes. A report is distributed to the Department of Finance and Treasury on an annual basis reporting on our buy local statistics.
Participation of Aboriginal Enterprise
To implement Government’s Aboriginal Economic Participation Strategy 2012-2016, LandCorp continues to implement our Guidelines for Aboriginal Participation and apply a weighting to the works tendering process to increase the participation of Aboriginal enterprise in our supply chain.

LandCorp acknowledges many Aboriginal and Torres Strait Islander people face significant social and economic challenges and lack opportunity. Our procurement model encourages Indigenous engagement by:

- working with Indigenous people to build better relationships through partnerships or other arrangements;
- recognising and promoting Indigenous culture and heritage;
- creating and encouraging employment, personal and professional development of Indigenous people, either internally or externally through building capacity and enabling increased engagement with mainstream economies;
- the adoption of a tender exemption process that applies to Aboriginal engagement across the organisation;
- adopting various contracting models to incorporate exclusive dealings; and
- development of an internal Aboriginal Business Register outlining capabilities and location referencing to assist with the selection process.

Role and responsibilities
We have a procurement team that have strategic oversight over supply chain management, procurement strategy, procedures, policy, advisory services, staff knowledge sharing, training and reporting. This enables LandCorp to apply a whole of business approach to procurement and supply chain management. By ensuring our procurement practices are streamlined and well structured, we manage risk, achieve cost efficiencies, and enhance the quality of project outcomes.

Evaluation approach
Mechanisms for monitoring our approach
LandCorp have established an auditing schedule to undertake cyclic procurement reviews to monitor trends and ensure compliance. Results are reported quarterly to the Executive.

Measures and reporting disclosure areas
We have identified a number of corporate measures and disclosure areas which form the focus of data collection, analysis and reporting for supply chain sustainability. We evaluate our performance using the following measures which inform our decision making and communication to stakeholders:

- Percentage of procurement that occurs through LandCorp’s pre-qualified panels, lists and registers.
- Disclosure of our pre-qualification process and any panels, lists and registers that have been established or re-established.
- Proportion of spending on suppliers local to that operation.
- Percentage of all tenders issued via TenderLink.
- Disclosure of direct Aboriginal Enterprise procurement and sponsorship results.

Results
Our annual performance results can be viewed in our annual and sustainability reporting publications